



# Review of Commonwealth Coordinated Care (CCC) Care Coordination Observations (CY 2014)



CCC Medicare-Medicaid Plan Meeting January 26, 2015





## **Presentation Outline**

- Using Observational Data
- Why Observations Are Important
- Observations in CCC Evaluation
- Structuring Observations, Analyzing Data & Summary of CCC Observation Activity
- Overview of Health Risk Assessment (HRA) and Interdisciplinary Care Team (ICT) Observations
- Limitations of Observations
- Notable Quotes
- Next Steps





# **Using Observational Data**

- Observations involve gathering firsthand information by observing people and places at research sites and represent one of the most frequently used methods for collecting qualitative data
- In evaluation, *observations are essential* because they happen in the "field" where services are delivered, thus allowing evaluators to learn more about important program activities, processes, and outcomes





# Why Observations Are Important

- 1. Better able to understand context within which program participants interact
- 2. Less need to rely on written and/or verbal reports of program activities
- 3. Observe activities and/or behaviors that may escape awareness of program participants
- 4. Obtain a more comprehensive understanding of a particular setting than possible through secondary data
- 5. Improve data analysis through firsthand experience of program activities and participant behaviors





## Observations in CCC Evaluation

- Purpose is to observe delivery of CCC services by care coordinators to develop a more holistic understanding of the program
- Data collection consists of note taking while observing care coordinators interacting with enrollees with LTSS and/or BH needs, family members, and providers
  - Supplemented with unstructured interviews of care coordinators and reviews of the technical/non-technical literature on care coordination





# Structuring Observations & Analyzing Data

- Observations are guided by specific questions:
  - 1. What main care coordination activity(or activities) is occurring at the site?
  - 2. How does the care coordinator interact and/or provide assistance to participant(s)?
  - 3. What is the care coordinator's perceptions of enrollee satisfaction, quality of care, and/or life?
  - 4. How is care for the enrollee coordinated and/or organized by the care coordinator?
- Analysis performed using constant comparative method





## Summary of CCC Observation Activity (CY 2014)

- Conducted 11 observations between June and December 2014, representing 20 care coordinator – enrollee and/or family member/provider encounters
  - Observations of EDCD, Nursing Facility, & Community Well enrollees in the Tidewater & Central CCC Demonstration Regions
- In total, the observations lasted approximately 16.5 hours and generated 62 pages of typed notes for analysis





## Overview of HRA Observations

Туре	Health Risk Assessment (HRA)
EDCD Waiver	<ul> <li>Site: Enrollee Home Visit (N=3)</li> <li>Meetings Lasted 1 to 2.5 hours/enrollee</li> <li>Care Coordinator Established Rapport with Enrollees, Families, &amp; Caregivers &amp; Identified Enrollee Needs &amp; Goals for Care Plan</li> <li>Care Coordinator Exchanged Information &amp; Educated Participants about Health/Social Services &amp; Enhanced Benefits</li> <li>Coordinators Indicated Follow Up with Physicians/Service Facilitators</li> </ul>
Nursing Facility	<ul> <li>Site: Facility Room Visit (N=11)</li> <li>Most Meetings Lasted around 5 minutes/enrollee</li> <li>Enrollees Already Receiving 24/7 Care by Nursing Facility Staff</li> <li>Care Coordinators Engaged Family Members through Verbal Permission &amp; Had Limited Dialogue with Enrollees</li> <li>Coordinators Obtained Information from Nursing &amp; Social Work Staff on Enrollee Medication, Hospitalizations, &amp; Height/Weight Records</li> </ul>
Community Well	<ul> <li>Site: Clinic Examination Room (N=2)</li> <li>Meetings Lasted Approximately 30 minutes/enrollee</li> <li>Care Coordinator &amp; Provider Staff Conducted Team Assessments during Follow-Up Appointments &amp; Engaged Enrollees in Dialogue about Preventive Care &amp; Educating about Health/Social Services</li> </ul>





## Overview of ICT Observations

Туре	Interdisciplinary Care Team (ICT)
EDCD Waiver	<ul> <li>Site: Physician Office (N=1)</li> <li>Meeting Lasted Approximately 15 Minutes &amp; Involved Coordinator, Enrollee, &amp; Specialist Physician</li> <li>Coordinator Exhibited Rapport &amp; Dialogue with Enrollee &amp; Exchanged Information with Physician (Reconciling Medication)</li> </ul>
Nursing Facility	<ul> <li>Site: Facility Conference Room (N=2)</li> <li>Meetings Lasted less than 10 minutes/enrollee &amp; Involved Nursing/Social Work Staff Exchanging Limited Information with Coordinator on Lab Tests, Vaccines, and Health Needs</li> <li>Meetings did not include Enrollees, Families, or Physicians</li> <li>Apparent Limited Involvement of Coordinator in Care Planning</li> </ul>
Community Well	<ul> <li>Site: Clinic Conference Room (N=1)</li> <li>Meeting Lasted Approximately 30 minutes/enrollee</li> <li>Care Coordinator, Care Manager, &amp; Social Worker worked with Enrollee to Resolve Housing Issue &amp; Exchanged Information with Enrollee on Health/Social Services, &amp; Care Plan</li> <li>Care Coordinator, Care Manager, and Social Worker Indicated Follow up with Enrollee on Housing Issue</li> </ul>





## **Notable Quotes**

- "I need to get a colonoscopy and mammogram scheduled..."
  - CCC community well enrollee talking to provider staff
- "I love [the Medicare-Medicaid Plan]...I only have to call you [the care coordinator]....It's a nightmare trying to coordinate all these services...who wouldn't want this?"
  - Family member of a CCC EDCD waiver participant talking to a care coordinator





## **Notable Quotes**

- "If I can't help you, I'll find someone who can."
  - CCC care coordinator talking to EDCD waiver enrollee
- "We advocate for enrollees and follow up with providers to ensure they deliver cost effective care...I'm the mapmaker, I'm not the sailor, I try to connect all the pieces...My job is to empower enrollees and families...tell them how to communicate with providers...it makes them feel they have more ownership..."
  - CCC care coordinator talking to evaluation staff





## Limitations of Observations

- Only 11 care coordination activities observed to date, thus findings are based on a small sample
- Care coordination activities observed are not a random sample of all such activities that occurred in CY 2014, thus generalizability of findings may be limited
- Context of care coordination activities is important when considering applicability of findings





# **Next Steps**

- Continue Care Coordination Observations
  - Focus on HRAs, ICTs, and other care coordination activities
  - 2 observations every three months per Medicare-Medicaid Plan (next three month period starts on February 1, 2015)
  - DMAS contract monitoring/management staff may participate in observations
  - Need variation across state; however, 2-4 observations with same coordinator enhances understanding of program through dialogue





## THANK YOU!

- For additional information on the CCC Evaluation, please contact:
  - Gerald Craver
     gerald.craver@dmas.virginia.gov
     804-786-1754
  - Or visit the CCC Evaluation website http://www.dmas.virginia.gov/ Content\_pgs/ccc-eval.aspx